

AGENDA
ITEM

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SOUTH HAMS DISTRICT COUNCIL

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NAME OF COMMITTEE	Salcombe Harbour Board
DATE	26 March 2012
REPORT TITLE	STRATEGIC BUSINESS PLAN 2012 - 2017
REPORT OF	Salcombe Harbour Master
WARDS AFFECTED	All South Hams

Summary of report:

To review the final draft of the Strategic Business Plan 2012-2017 with a view to recommending to Council the adoption of the Plan.

Financial implications:

There are no direct financial implications from this report. However the Plan sets the financial strategy for the Harbour Authority for the period 2012-2017.

RECOMMENDATIONS:

That the Harbour Board RESOLVES to recommend to full Council to adopt the Salcombe Harbour Strategic Business Plan 2012-2017.

Officer contact:

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1. BACKGROUND

- 1.1 The first edition of the Strategic Business Plan dated 2 August 2007 covered the period 2007 to 2011.
- 1.2 The second edition of the Strategic Business Plan 2012 to 2017 has been produced and is at Appendix 1. During the process to develop this plan there have been two rounds of consultation, the first with the harbour Community Forums and the second with the general public.

2. STRATEGIC BUSINESS PLAN 2012 - 2017

- 2.1 The Strategic Business Plan sets out the strategic aims of the Harbour Authority and its financial strategy. Each project will stand alone and be subject to the normal planning process, including consultation where appropriate.
- 2.2 It is proposed that the Harbour Board recommend the adoption of the Second Edition of the Strategic Business Plan to Full Council.

3. LEGAL IMPLICATIONS

- 3.1 Statutory Powers: Local Government Act 1972, Section 151. The Pier and Harbour Order (Salcombe) Confirmation Act 1954 (Sections 22-36).

4. FINANCIAL IMPLICATIONS

- 4.1 There are no direct financial implications from this report.

5. RISK MANAGEMENT

- 5.1 The risk management implications are:

Risk	Mitigation
The Harbour Authority is not delivering a satisfactory service to harbour users.	The Harbour Board, through its contact with harbour Community Forums will monitor the stakeholders' reaction to the service provided and amend the Strategic Business Plan to remain relevant.
The Harbour Board has insufficient resources to deliver the full extent of the strategic plan.	The strategic plan will prioritise projects and if necessary, consider alternative measures to fund projects.
The Harbour Board fails to comply with its statutory responsibilities.	Continuous monitoring and annual audit by an independent designated person will highlight potential issues early to enable corrective action to be taken.
The Harbour Board is accused of discrimination in its allocation of harbour facilities.	The Harbour Authority has a moorings allocation policy which is strictly adhered to and kept under constant review.

<p>Crime escalates within the estuary.</p>	<p>The Harbour Authority has an excellent working relationship with the Devon and Cornwall Constabulary, with regular liaison meetings to discuss crime trends. The harbour staff patrol the Estuary daily and are augmented by a contract security patrol, the role and effectiveness of this patrol is kept under constant review. The Kingsbridge Boat Club has established a Boat watch service which augments the Police and the harbour Security patrols.</p>
<p>Health and safety.</p>	<p>Harbour staff adheres to a training plan audited by the Harbour Board's Port Marine Safety Code independent advisor on a bi-annual basis.</p>
<p>Data Protection, disclosure of information and Freedom of Information (FOI).</p>	<p>Harbour records, including customer accounts are maintained within the office. Staff training is given to prevent any unauthorised disclosure. FOI forms are required before any information is given out.</p>
<p>Corporate activity with an impact on Areas of Outstanding Natural Beauty, National Parks, and Sites of Scientific Interest.</p>	<p>The Harbour Authority part fund the AONB Estuaries Officer who monitors all activity within the estuary to ensure the Harbour Authority fully respects the ANOB and SSSI status of the Estuary.</p>
<p>Financial Risks and Impact on Councils Assets</p>	<p>By monitoring performance in relation to the Strategic Objectives, the Harbour Board will be in a strong position to invest Harbour Funds where they can provide the best value for money and return on investment and safeguard the Harbour's future on behalf of the District Council.</p>

6. OTHER CONSIDERATIONS

Corporate priorities engaged:	Community Life Economy
Statutory powers:	Local Government Act 1972, Section 151. The Pier and Harbour Order (Salcombe) Confirmation Act 1954 (Sections 22-36).
Considerations of equality and human rights:	None
Biodiversity considerations:	Biodiversity is an integral part of the SBP 2012-2017.
Sustainability considerations:	Sustainability is an integral part of the SBP 2012-2017.
Crime and disorder implications:	Crime prevention is an integral part of the SBP 2012-2017.
Background papers:	Strategic Business Plan 1st Edition dated 2 August 2007. SBP 2012-2017 Consultation Document. SBP 2012-2017 Consultation Feedback
Appendices attached:	1. Strategic Business Plan 2012-2017

Ian Gibson
Harbour Master

Salcombe Harbour Board
26 March 2012